

Darren Brealey

Project Management



Project Control

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Preamble

Control enables delivery. Projects succeed when control mechanisms ensure alignment with scope, budget, schedule, and quality expectations throughout the lifecycle. This document outlines Darren Brealey's extensive expertise in applying structured project control techniques across large-scale government, Defence, and commercial projects.

His approach integrates governance frameworks, risk management, milestone tracking, and real-time reporting to provide stakeholder and executive confidence. Whether managing concurrent national ICT infrastructure projects with baseline schedules and earned value management, creating control processes for emergency coordination SOPs aligned with national frameworks, leading compliance-focused implementations in high-security environments, or introducing control measures for governance documentation with lifecycle tracking and approval workflows, Darren excels at maintaining delivery confidence through rigorous oversight.

His methodology blends PMBOK project control methods with agile responsiveness, ensuring teams remain adaptive without losing accountability. His toolkit includes control registers, reporting templates, milestone plans, RAID logs, and stakeholder communication matrices. His ability to identify deviations early, manage them effectively, and maintain transparency reinforces his reputation as a dependable, detail-focused project leader who delivers on expectations.

Executive Summary

Darren Brealey is an accomplished project control specialist with proven expertise in maintaining delivery confidence across complex government and commercial environments. His career spans concurrent national ICT infrastructure projects (Pacific National), emergency coordination documentation (NEMA), compliance-focused information governance implementations (Castlepoint Systems), and governance documentation development (AEC).

His methodology integrates governance frameworks, earned value management, critical path analysis, RAID logs, and real-time reporting. Darren excels at developing baseline schedules, tracking progress, conducting impact assessments, and reprioritising resources when unforeseen issues arise. He implements document versioning, review cycles, governance checkpoints, and approval workflows to ensure traceability and transparency.

His ability to manage delivery in high-compliance environments, including ASD's Essential Eight and ISM frameworks, reinforces client confidence. Darren blends PMBOK control methods with agile responsiveness, producing timely project documentation, escalation summaries, and performance metrics that guide informed decision-making.

His commitment to rigorous control ensures no task is overlooked, no risk unmanaged, and no outcome compromised, reinforcing his reputation as a dependable project leader.

Project Control

Experience Overview

Darren Brealey applies structured project control techniques to ensure each project he leads remains on track, aligned with scope, budget, schedule, and quality expectations. His approach integrates governance frameworks, risk management, milestone tracking, and real-time reporting, providing confidence to stakeholders and executive sponsors across the lifecycle.

Concurrent National ICT Infrastructure Control

At Pacific National, Darren was responsible for managing three concurrent national ICT infrastructure projects. He developed baseline schedules, defined deliverables, and tracked progress using earned value management and critical path analysis. When unforeseen procurement delays threatened key milestones, Darren conducted impact assessments, reprioritised internal resourcing, and renegotiated vendor timelines.

He chaired weekly reporting sessions with internal stakeholders and suppliers, maintained RAID logs, and delivered status updates to senior leadership, ensuring project controls were transparent and enforced.

Emergency Coordination Documentation Control

During his time at NEMA, Darren created and maintained control processes for the production of emergency coordination SOPs and continuity plans. He implemented document versioning, review cycles, and governance checkpoints to align deliverables with operational readiness milestones. This structured approach enabled real-time oversight by emergency response executives and supported alignment with national emergency planning frameworks.

Compliance-Focused Implementation Control

At Castlepoint Systems, Darren led multiple compliance-focused implementations of secure information governance solutions for government clients. He controlled the project scope, quality assurance, delivery schedule, and client expectations across multiple agency deployments.

He updated control documents in response to evolving regulatory requirements, managed testing schedules, and oversaw document production aligned with ASD's Essential Eight and ISM frameworks. His ability to manage delivery in high-compliance environments reinforced client confidence and delivery assurance.

Governance Documentation Control Measures

While engaged with the Australian Electoral Commission, Darren introduced control measures for governance documentation development, including naming conventions, lifecycle tracking, and approval workflows. These controls enhanced transparency, enabled traceability, and supported the agency's audit requirements and risk posture.

Project Control Toolkit & Methodology

Darren's toolkit includes project control registers, structured reporting templates, milestone plans, issue and decision logs, and stakeholder communication matrices. He blends PMBOK project control methods with agile responsiveness, ensuring teams remain adaptive without losing accountability. He is known for producing timely, high-quality project documentation, escalation summaries, and performance metrics that guide informed decision-making.

Control Discipline & Delivery Confidence

Darren's commitment to rigorous project control allows him to identify deviations early, manage them effectively, and maintain delivery confidence. He ensures that no task is overlooked, no risk unmanaged, and no outcome compromised reinforcing his reputation as a dependable, detail-focused project leader who delivers on expectations.